

Financial Statements

The Incorporated Synod of the Diocese of Toronto

December 31, 2017

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### Independent Auditor's Report

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To the Members of The Incorporated Synod of the Diocese of Toronto

We have audited the accompanying financial statements of The Incorporated Synod of the Diocese of Toronto, which comprise the statement of financial position as at December 31, 2017, the statements of revenue and expenses, changes in fund balances and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

#### Management's responsibility for the financial statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditors' responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on our judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.



We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### **Opinion**

In our opinion, the financial statements present fairly, in all material respects, the financial position of The Incorporated Synod of the Diocese of Toronto as at December 31, 2017, and the results of its operations and its cash flows for the year then ended, in accordance with Canadian accounting standards for not-for-profit organizations.

#### Other matter

Our audit was conducted for the purposes of forming an opinion on the financial statements taken as a whole. The supplementary information included in Schedule 1 is presented for purposes of additional information and is not a required part of the financial statements. Such information has been subjected to the auditing procedures applied, only to the extent necessary to express an opinion, in the audit of the financial statements taken as a whole.

Toronto, Canada May 24, 2018 Chartered Professional Accountants
Licensed Public Accountants

Grant Thornton LLP

## The Incorporated Synod of the Diocese of Toronto Statement of Financial Position

As at December 31

| Assets   | _  | Unrestricted<br>Funds                                    |    | Capital Asset<br>Fund                  |    | Restricted<br>Funds                 | _  | Endowment<br>Funds                               |    | Total<br>2017  |    | Total<br>2016   |
|--|----|--|----|--|----|-------------------------------------|----|--|----|--|----|---|
| Current Cash Receivables - parishes - loans (Note 3) - other Prepaids  | \$ | 1,944,516<br>1,000,427<br>1,769,902<br>360,294<br>16,177 | \$ | -<br>-<br>-<br>-                       | \$ | 2,204,690<br>-<br>-<br>272,451<br>- | \$ | -<br>-<br>-<br>-                                 | \$ | 4,149,206<br>1,000,427<br>1,769,902<br>632,745<br>16,177           | \$ | 4,777,732<br>743,707<br>970,479<br>513,369<br>23,282              |
|  |    | 5,091,316  |    | -                                      |    | 2,477,141                           |    | -  |    | 7,568,457  |    | 7,028,569   |
| Loans receivable (Note 3) Parishes Clergy  |    | 2,919,582  |    | -                                      |    | -                                   |    | -  |    | 2,919,582  |    | 4,905,336<br>1,000  |
| Investments in the Consolidated Trust Fund (Note 4) Investments - other (Note 5) Capital assets and properties (Notes 6a and 6b) |    | 109,308,258<br>-<br>975,000                              |    | -<br>600,785                           |    | 18,054,893<br>8,223,565             |    | 27,907,571<br>-<br>-                             |    | 155,270,722<br>8,223,565<br>1,575,785                              |    | 143,404,519<br>8,948,419<br>1,671,812                             |
| Other property (Note 7)  | \$ | 118,294,156  | \$ | 600,785                                | \$ | 28,755,599                          | \$ | 27,907,571                                       | \$ | 175,558,111  | \$ | 165,959,655   |
| Liabilities  |    |  |    |  |    |                                     |    |  |    |  |    |   |
| Current Distributions payable Payables and accruals (Note 8)   | \$ | -<br>4,949,037   | \$ | -<br>-                                 | \$ | 1,171,962<br>478,904                | \$ | -<br>-   | \$ | 1,171,962<br>5,427,941   | \$ | 1,463,003<br>3,820,009  |
|  |    | 4,949,037  |    | -                                      |    | 1,650,866                           |    | -  |    | 6,599,903  |    | 5,283,012   |
| Deferred benefit liability (Note 9) Parish Consolidated Trust Fund liabilities (Note 4)  |    | -<br>75,900,11 <u>5</u>                                  |    | <u>-</u>                               |    | 8,850,200<br><u>-</u>               |    | -<br>-   |    | 8,850,200<br>75,900,115  |    | 8,324,900<br>69,452,457   |
|  |    | 80,849,152   | _  | <u>-</u>                               |    | 10,501,066                          |    | <u>-</u>   |    | 91,350,218   |    | 83,060,369  |
| Fund balances Unrestricted Internally restricted Externally restricted Endowment   | _  | 37,445,004<br>-<br>-<br>-<br>-<br>37,445,004             | _  | 600,785<br>-<br>-<br>-<br>-<br>600,785 | _  | 17,592,969<br>661,564<br>           | _  | 68,956<br>10,960,681<br>16,877,934<br>27,907,571 | _  | 38,045,789<br>17,661,925<br>11,622,245<br>16,877,934<br>84,207,893 | _  | 37,862,405<br>17,896,916<br>9,986,988<br>17,152,977<br>82,899,286 |
|  | \$ | 118,294,156  | \$ | 600,785                                | \$ | 28,755,599                          | \$ | 27,907,571                                       | \$ | 175,558,111  | \$ | 165,959,655   |
| Commitments (Note 17)  |    |  |    |  |    |                                     |    |  |    |  |    |   |

On behalf of the Diocesan Council

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## The Incorporated Synod of the Diocese of Toronto Statement of Revenue and Expenses

|  | Unrestricted<br>Funds | Capital Asset<br>Fund | Restricted Funds | Endowment<br>Funds | Total<br>2017 | Total<br>2016 |
|--|-----------------------|-----------------------|------------------|--------------------|---------------|---------------|
| Revenue  |                       |                       |                  |                    |               |               |
| Parishes   | \$ 5,751,378          | \$ -                  | \$ -             | \$ -               | \$ 5,751,378  | \$ 5,761,582  |
| Fees and donations   | 1,041,876             | -                     | -                | -                  | 1,041,876     | 820,915       |
| Donations - FaithWorks (Note 11a)                            | -                     | -                     | 1,061,561        | -                  | 1,061,561     | 1,338,288     |
| Donations - Our Faith - Our Hope Capital Campaign (Note 11b) | -                     | -                     | 179,198          | -                  | 179,198       | 926,698       |
| Investment income  | 1,236,097             | -                     | 1,900,027        | 1,031,801          | 4,167,925     | 3,999,468     |
| Capital appreciation   | 1,425,800             | -                     | 1,527,794        | 1,224,075          | 4,177,669     | 4,957,029     |
| Properties revenue (Note 6b)                                 | 1,306,854             | -                     | -                | · · ·              | 1,306,854     | 3,493,346     |
| Other income   | 437,297               |                       | 169,845          |                    | 607,142       | 560,683       |
|  | 11,199,302            | <del>-</del>          | 4,838,425        | 2,255,876          | 18,293,603    | 21,858,009    |
| Expenses (Note 13)   |                       |                       |                  |                    |               |               |
| Church growth and development                                | 2,699,173             | _                     | -                | _                  | 2,699,173     | 1,991,613     |
| Corporate governance and support services                    | 1,879,623             | -                     | _                | _                  | 1,879,623     | 1,572,000     |
| Episcopal care and leadership                                | 1,620,346             | -                     | -                | _                  | 1,620,346     | 1,515,280     |
| The Wider Church   | 1,620,854             | -                     | -                | _                  | 1,620,854     | 1,669,415     |
| Supporting ordained and lay leaders                          | 1,738,317             | -                     | -                | _                  | 1,738,317     | 1,759,197     |
| Church and society   | 201,833               | -                     | -                | _                  | 201,833       | 452.551       |
| Campaign costs - FaithWorks (Note 11a)                       | -                     | -                     | 148,093          | _                  | 148,093       | 211,355       |
| Campaign costs - Our Faith - Our Hope Capital Campaign       |                       |                       | •                |                    | ,             | ,             |
| (Note 11b)   | -                     | -                     | 76,791           | _                  | 76,791        | 115,345       |
| Fund distributions and disbursements - FaithWorks (Note 11a) | -                     | -                     | 1,029,817        | _                  | 1,029,817     | 1,343,011     |
| Fund distributions and disbursements - Our Faith - Our Hope  |                       |                       | , ,              |                    | , ,           | , ,           |
| Capital Campaign (Note 11b)                                  | -                     | -                     | 1,739,508        | _                  | 1,739,508     | 2,235,038     |
| Fund distributions and disbursements - other                 | 450,852               | -                     | 920,017          | 624,212            | 1,995,081     | 2,924,336     |
| Parish support (Note 14)                                     | 1,422,705             | -                     | -                | -                  | 1,422,705     | 2,726,960     |
| Amortization of capital assets                               |                       | <u>351,655</u>        | <del>_</del>     | <del>_</del>       | 351,655       | 312,051       |
|  | 11,633,703            | 351,655               | 3,914,226        | 624,212            | 16,523,796    | 18,828,152    |
| Excess (deficiency) of revenue over expenses                 | \$ (434,401)          | \$ (351,655)          | \$ 924,199       | \$ 1,631,664       | \$ 1,769,807  | \$ 3,029,857  |

## The Incorporated Synod of the Diocese of Toronto Statement of Changes in Fund Balances

|   | _  | Unrestricted<br>Funds     | _  | Capital Asset<br>Fund | Re | Internally estricted Fund | stricted Funds<br>Externally<br>stricted Fund | _  | Endowment<br>Funds                      | Total<br>2017  | _  | Total<br>201 <u>6</u>                               |
|---|----|---------------------------|----|-----------------------|----|---------------------------|---|----|---|--|----|---|
| Fund balances, beginning of year  | \$ | 37,090,593                | \$ | 771,812               | \$ | 17,831,247                | \$<br>748,704                                 | \$ | 26,456,930                              | \$<br>82,899,286   | \$ | 79,959,329  |
| Excess (deficiency) of revenue over expenses  |    | (434,401)                 |    | (351,655)             |    | 996,825                   | (72,626)                                      |    | 1,631,664                               | 1,769,807  |    | 3,029,857   |
| Retirement benefits remeasurements and other items (Note 15)                                  |    | -                         |    | -                     |    | (461,200)                 | -   |    | -                                       | (461,200)  |    | (89,900)  |
| Interfund transfers (Note 16)   |    | 788,812                   | _  | 180,628               |    | (773,903)                 | <br><u>(14,514</u> )                          |    | (181,023)                               | <br><u>-</u>   | _  | <del>_</del>  |
| Fund balances, end of year  | \$ | 37,445,004                | \$ | 600,785               | \$ | 17,592,969                | \$<br>661,564                                 | \$ | 27,907,571                              | \$<br>84,207,893   | \$ | 82,899,286  |
| Fund balances, end of year Unrestricted Internally restricted Externally restricted Endowment | \$ | 37,445,004<br>-<br>-<br>- | _  | -<br>-<br>-           | _  | -<br>17,592,969<br>-<br>- | \$<br>-<br>-<br>661,564<br><u>-</u>           | \$ | -<br>68,956<br>10,960,681<br>16,877,934 | \$<br>38,045,789<br>17,661,925<br>11,622,245<br>16,877,934 | \$ | 37,862,405<br>17,896,916<br>9,986,988<br>17,152,977 |
|   | \$ | 37,445,004                | \$ | 600,785               | \$ | 17,592,969                | \$<br>661,564                                 | \$ | 27,907,571                              | \$<br>84,207,893   | \$ | 82,899,286  |

## The Incorporated Synod of the Diocese of Toronto Statement of Cash Flows

| Increase (decrease) in cash  | Ur<br>——— | restricted<br>Funds               | Capital Asset<br>Fund | Restricted<br>Funds         | Endowment<br>Funds | Total<br>2017                                    | Total<br>2016                                   |
|--|-----------|-----------------------------------|-----------------------|-----------------------------|--------------------|--|---|
| Operating activities Excess (deficiency) of revenue over expenses  | \$        | (434,401)                         | \$ (351,655)          | \$ 924,199                  | \$ 1,631,664       | \$ 1,769,807                                     | \$ 3,029,857                                    |
| Add (deduct): Capital (appreciation) depreciation  | (         | 1,425,800)                        | -                     | (1,527,794)                 | (1,224,075)        | (4,177,669)                                      | (4,957,029)                                     |
| Properties held for sale sold during the year<br>Non-cash portion of deferred benefit liability<br>Amortization of capital assets                            |           | (75,000)<br>-<br><u>-</u>         | -<br>-<br>351,655     | 468,400                     | -<br>-<br>-        | (75,000)<br>468,400<br><u>351,655</u>            | (300,000)<br>459,700<br>312,051                 |
|  | (         | 1,935,201)                        | -                     | (135,195)                   | 407,589            | (1,662,807)                                      | (1,455,421)                                     |
| Change in non-cash working capital (Page 7)  |           | 870,796                           | <u>-</u>              | 77,104                      |                    | 947,900  | 2,110,502                                       |
|  | (         | 1,064,405)                        | <u>-</u>              | (58,091)                    | 407,589            | (714,907)  | 655,081   |
| Financing activity Interfund transfers   |           | 788,812                           | 180,628               | (788,417)                   | (181,023)          | <del>-</del>                                     |   |
| Investing activities (Increase) in loans receivable (net) (Increase) decrease in investments (net) Purchase of capital assets Pension contributions (Note 9) |           | 1,187,331<br>1,483,140)<br>-<br>- | -<br>(180,628)<br>-   | 1,193,684<br>-<br>(404,300) | (226,566)<br>-<br> | 1,187,331<br>(516,022)<br>(180,628)<br>(404,300) | (1,050,579)<br>389,257<br>(97,011)<br>(348,700) |
|  |           | (295,809)                         | (180,628)             | 789,384                     | (226,566)          | 86,381   | (1,107,033)                                     |
| Net change in cash   |           | (571,402)                         | -                     | (57,124)                    | -                  | (628,526)  | (451,952)                                       |
| Cash, beginning of year  |           | <u>2,515,918</u>                  | <del>_</del>          | 2,261,814                   |                    | 4,777,732  | 5,229,684                                       |
| Cash, end of year  | \$        | 1,944,516                         | \$ <u>-</u>           | \$ 2,204,690                | \$ -               | \$ 4,149,206                                     | \$ 4,777,732                                    |
| Additional cash flow information Remeasurements and other items  | \$        | - :                               | \$ -                  | \$ 461,200                  | \$ -               | \$ 461,200                                       | \$ 89,900                                       |

## The Incorporated Synod of the Diocese of Toronto Statement of Cash Flows (continued)

|                                    | <br>Unrestricted<br>Funds | Capital Asset<br>Fund | Restricted<br>Funds |        | Total<br>2017 | Total<br>2016 |
|------------------------------------|---------------------------|-----------------------|---------------------|--------|---------------|---------------|
| Change in non-cash working capital |                           |                       |                     |        |               |               |
| Parish and other receivables       | \$<br>(265,337)           | \$ -                  | \$ (110,759         | ) \$ - | \$ (376,096)  | \$ 364,747    |
| Prepaids                           | 7,105                     | -                     | -                   | -      | 7,105         | 238           |
| Distributions payable              | -                         | -                     | (291,041            | ) -    | (291,041)     | (293,511)     |
| Payables and accruals              | <br>1,129,028             |                       | 478,904             | ·      | 1,607,932     | 2,039,028     |
|                                    | \$<br>870,796             | \$ -                  | \$ 77,104           | \$ -   | \$ 947,900    | \$ 2,110,502  |

December 31, 2017

#### 1. Purpose

The Diocese of Toronto was incorporated by "An Act to Incorporate the Synod of the Diocese of Toronto, and to unite the Church Society of the Diocese of Toronto therewith", an act of the Legislature of Ontario passed on January 23, 1869. The corporation created by this statute is "The Incorporated Synod of the Diocese of Toronto" (the "Diocese"). The Diocese is a registered charitable organization and is exempt from income tax.

The mission of the Diocese is to build healthy, missional Anglican communities that engage faithfully with the world and share the gospel of Jesus Christ.

The purpose of the Diocese is the encouragement and support of clergy, the augmentation of stipends and making provision for the widows and orphans of clergy, the encouragement of education, the granting of assistance where necessary to those preparing for the ministry, the circulation of the bible and prayer books in the Diocese, the obtaining and granting of aid towards the erection, endowment and maintenance of churches, and the orderly management of property, affairs and interests of the Church.

Related parties to the Diocese include The Cemetery Fund of The Incorporated Synod of the Diocese of Toronto (The Cemetery Fund), The Anglican Diocese of Toronto Foundation and the parishes of the Diocese.

#### 2. Summary of significant accounting policies

#### **Basis of accounting**

The Diocese has prepared these financial statements in accordance with Canadian accounting standards for not-for-profit organizations. Canadian accounting standards for not-for-profit organizations are part of Canadian generally accepted accounting principles.

Canadian accounting standards for not-for-profit organizations requires entities to select policies appropriate for their circumstances from policies provided in these standards. The following are the policies selected by the Diocese and applied in these financial statements.

#### Financial statements

The financial statements report the accounts of The Incorporated Synod of the Diocese of Toronto including funds managed in the Consolidated Trust Fund (the "Fund") which acts as the investment arm of the Diocese and parishes. They do not include the assets, liabilities, revenue and expenses of the parishes other than what is held in the Fund on their behalf. It also does not include the assets of The Cemetery Fund managed by The Incorporated Synod of the Diocese of Toronto. Financial statements are prepared for The Cemetery Fund as it is a separate entity. The financial statements also do not include the affairs of any diocesan related organizations which are separately incorporated and controlled.

December 31, 2017

#### 2. Summary of significant accounting policies (continued)

#### **Fund accounting**

The activities of the Diocese are accounted for utilizing the concepts of restricted fund accounting. Interfund transfers between Unrestricted Funds, Restricted Funds, and Endowment Funds are discretionary. Income earned on Restricted Funds and Endowment Funds is transferred to the Unrestricted Funds, provided that any restriction imposed on the use of a particular fund is met.

#### Unrestricted Funds

Revenue and expenses for service delivery activities and administration are reported in the Unrestricted Funds.

Unrestricted investment funds and related investment income and expenditures are reported as Unrestricted Funds.

Former parish properties assumed by the Diocese are recognized as property in the Unrestricted Funds when the Diocesan Council ("Council") reaches a decision to sell the former parish property. The related contribution of the property is recognized at fair value as property revenue in the Unrestricted Funds.

#### Capital Asset Fund

The Capital Asset Fund reports the assets, liabilities, revenue and expenses related to capital assets.

#### Restricted Funds

Funds externally restricted by donors, Canons of Synod, or other persons and internally restricted by Council are reported as Restricted Funds. Related investment income is reported in the Restricted Funds.

Restricted Funds include FaithWorks and Our Faith - Our Hope Capital Campaign donations. Revenue and expenses incurred in raising revenue and distributions to participants for both campaigns are disclosed in Notes 11a and 11b.

Restricted Funds also include the accumulated remeasurements and other items (actuarial gains and losses, past service costs and gains or losses from curtailments or settlements) related to the retirement health care benefit plan. This is internally restricted as the funding for the retirement health care benefit plan is from Restricted Funds.

#### **Endowment Funds**

Endowment contributions, representing donations where external restrictions require the principal to be maintained in perpetuity, are recognized as revenue of the Endowment Funds. Related investment income is reported in the Endowment Funds.

December 31, 2017

#### 2. Summary of significant accounting policies (continued)

#### Revenue recognition

Donations are recorded when the amount can be reasonably estimated and collection is reasonably assured. Donations for the Our Faith - Our Hope Capital Campaign are recognized on a cash basis due to the uncertainty of ultimate collection. Donor-restricted donations for endowment purposes are presented as revenue in the Endowment Funds. Other donor-restricted donations are recognized as revenue in the Restricted Funds. Unrestricted donations are recognized as revenue in the Unrestricted Funds.

From time to time, the Diocese assumes the management of Church properties from parishes or congregations (former parish properties). This can occur when a church is closed or when a parish or congregation is disestablished or amalgamated with another parish or congregation. Former parish properties assumed by the Diocese are not held as investments used for the operations of the Diocese or to provide the services of the Diocese - the preferred use of the assets is the establishment of a new parish. Management does not exercise control over these former parish properties (other than property management) unless a decision is made to sell the former parish property by Council. When Council reaches a decision to sell a former parish property, the fair value of the former parish property is recognized as a contribution to the Ministry Allocation Fund (Unrestricted Funds).

In the event that the fair value is deemed to have declined then an allowance is recorded to reduce that value. Aside from a sale, properties would only be removed from the financial statements when Council approves the property to be allocated for parish work or outreach and not be sold.

Sundry revenue received from the rental of such properties and the costs of maintaining these properties are included in the revenue and expenses of the Unrestricted Funds.

Parishes revenue, investment income, capital appreciation and other income are recognized as earned.

#### Investments

Investments are stated at fair value which has been determined by reference to the last bid price of these investments.

#### **Financial instruments**

The Diocese considers any contract creating a financial asset, liability or equity instrument as a financial instrument. The Diocese's financial instruments comprise cash, receivables, loans receivable, investments, distributions payable and payables.

Financial assets and liabilities obtained in arm's length transactions are initially recorded at their fair value and financial assets and liabilities obtained in related party transactions are initially measured at their exchange amount. The Diocese subsequently measures all of its financial assets and liabilities at amortized cost, except for cash and investments in equities, which are measured at fair value.

December 31, 2017

#### 2. Summary of significant accounting policies (continued)

#### Capital assets

As the historical costs of the Diocese's capital assets acquired prior to January 1, 1993 are not reasonably determinable, these assets have not been capitalized and amortized. This includes other properties in Notes 7a and 7b.

Capital assets acquired after December 31, 1992 are recorded at cost and amortized over the useful lives of the assets. The annual rates used to amortize assets are as follows:

Computer hardware

Computer software

Leasehold improvements

Diocesan centre renovations

Diocesan parking lot

- 3 years, straight-line
- 5 years, straight-line
- 10 years, straight-line
- over building lease term

#### **Employee future benefits**

#### Deferred benefit liability

The Diocese accrues its obligations under clergy and employee benefits plans and the related costs, net of plan assets. The Diocese has adopted the following accounting policies:

- The cost of employee future benefits earned by clergy and employees are actuarially determined using the projected benefit method prorated on service and management's best estimate of the expected future health care costs and retirement ages of employees and the continuing of the employee future benefits program as currently supported by the Diocese.
- The current service cost and finance cost related to the plan are expensed in the statement of revenue and expenses each period.

#### Employee pension plan

The clergy and the lay employees of the Diocese are also members of the General Synod Pension Plan, a specified multi-employer pension plan administered by the Pension Office of the Anglican Church of Canada. Accordingly, the information that would normally be required to be disclosed is not available. As a result, disclosure is limited to disclosing contributions to the plan. Contributions to the employee pension plan are made by clergy, parishes, employees and the Diocese.

December 31, 2017

#### 2. Summary of significant accounting policies (continued)

#### Use of estimates

Certain items in the preparation of these financial statements require management's best estimate. Management determines these estimates based on assumptions that reflect the most probable set of economic conditions and planned courses of action.

Management reviews the carrying amounts of items in the financial statements at each statement of financial position date to assess the need for revision or any possibility of impairment.

These estimates are reviewed periodically and adjustments are made to assets, liabilities and excess (deficiency) of revenue over expenses as appropriate in the year they become known.

Significant items subject to estimates include the allowance for doubtful accounts, the useful lives of capital assets and properties, the fair value of parish properties and assumptions used in the calculation of employee future benefit obligations.

#### 3. Loans receivable

Loans to parishes bear interest from zero to the prime rate of interest and have terms of repayment varying from on demand to periods not exceeding eight years. The prime rate of interest is determined by reference to the Diocese's bank prime rate.

December 31, 2017

#### 4. Consolidated Trust Fund

The Fund was created by statute (54 Victoria, C101) on May 4, 1891 to provide for the management and investment of the trust funds under the control of the Diocese as one undivided fund. By statute (1936), parishes and other church related bodies were permitted to invest in the Fund.

The assets and liabilities of the Fund are as follows:

|   | 2017  | 2016  |
|---|---|---|
| Assets Cash Interest receivable Due from the Diocese Investments at fair value (Schedule 1)   | \$ 1,332,953<br>211,203<br>-<br>153,810,777 | \$ 1,856,713<br>200,130<br>273,785<br>141,419,794 |
| (   | 155,354,933                                 | 143,750,422                                       |
| Liabilities Dividends payable Due to the Diocese Accrued liabilities  | 3,701,699<br>963,904<br>84,211              | 3,445,436<br>-<br>72,118                          |
| , toorded lidelintee  | 4,749,814                                   | 3,517,554   |
| N. A A.   |   |   |
| Net assets  | 150,605,119                                 | 140,232,868                                       |
| Elimination of liabilities (assets) related to the Diocese:<br>Dividends payable to Diocese and Parishes<br>Due to (from) the Diocese | 3,701,699<br>963,904                        | 3,445,436<br>(273,785)                            |
| Adjusted net assets   | \$ 155,270,722                              | \$ 143,404,519                                    |
| Details of the Fund are contained in Schedule 1 to the finance  | cial statements.                            |   |
| Diocese:  | 2017  | 2016  |
| Share of undistributed assets Share of dividends payable Due to (from) the Diocese  | \$ 74,833,996<br>3,572,707<br>963,904       | \$ 70,900,407<br>3,325,440<br>(273,785)           |
| Parishes (not available for Diocesan use): Share of undistributed assets Share of dividends payable                                   | 79,370,607<br>75,771,123<br>128,992         | 73,952,062<br>69,332,461<br>119,996               |
|   | 75,900,115                                  | 69,452,457  |
|   | \$ 155,270,722                              | \$ 143,404,519                                    |

December 31, 2017

#### 5. Investments - other

Investments are held as follows:

|                        | _  | 2017      | _  | 2016      |
|------------------------|----|-----------|----|-----------|
| Short-term investments | \$ | 11,451    | \$ | 508,214   |
| Bonds                  |    | 1,707,063 |    | 1,996,205 |
| Equities               | _  | 6,505,051 | _  | 6,444,000 |
|                        | \$ | 8,223,565 | \$ | 8,948,419 |

#### 6. Capital assets and properties

#### a) Capital assets

|   | <br>Cost   | <br>ccumulated<br>mortization                           | <br>2017<br>Net Book<br>Value                          | <br>2016<br>Net Book<br>Value                          |
|---|--|---|--|--|
| Computer hardware<br>Computer software<br>Leasehold improvements<br>Diocesan centre renovations<br>Diocesan parking lot | \$<br>45,230<br>8,120<br>615,418<br>1,746,065<br>175,049 | \$<br>22,137<br>4,060<br>342,817<br>1,571,458<br>48,625 | \$<br>23,093<br>4,060<br>272,601<br>174,607<br>126,424 | \$<br>30,672<br>9,243<br>246,534<br>349,214<br>136,149 |
|   | \$<br>2,589,882  | \$<br>1,989,097   | \$<br>600,785  | \$<br>771,812  |

#### b) Properties

During the year, Council approved two parish properties for sale resulting in the recognition of the parish as a property held for sale. Also, two properties that were held for sale were sold. Contributions of the proceeds were made to the Diocese, net of costs incurred related to properties of which proceeds were received in previous years. These transactions resulted in properties revenue in the Unrestricted Funds of \$1,306,854 (2016 - \$3,493,346).

Unsold properties, including those unsold from prior year, aggregate to \$975,000 (2016 - \$900,000) and are included as property of the Unrestricted Funds.

December 31, 2017

#### 7. Other property

a) The Diocese owns or leases the following other property assets which are not recorded in the financial statements. These properties are insured as follows as of December 31, 2017:

| The Diocesan Centre located at 135 Adelaide Street East, Toronto * | \$<br>5,225,367 |
|--|-----------------|
| 315 Dundas Street East, Toronto                                    | 5,243,583       |
| 323 Dundas Street East, Toronto                                    | 2,141,062       |
| 327 Dundas Street East, Toronto                                    | 1,238,673       |

- \* The Diocesan Centre is situated on land that is leased by the Diocese from The Cathedral Church of St. James. Based on the agreement dated December 9, 2013, the land lease which expired on March 31, 2005 was extended to March 31, 2030. The Diocese agrees to pay an annual base rent of \$30,000 for 2008 and thereafter, subject to an annual increase for inflation.
- b) The Diocese owns land which is rented under a 99-year lease (commencing in 1983). The cost of the land is not recorded in these financial statements. Rental income from the 99-year lease of this property in the amount of \$1,190,730 (2016 \$1,166,443) has been recorded as investment income of the Restricted Funds.
  - In addition, the Diocese owns undeveloped land on Bayly St., Ajax, Columbus Road, Oshawa, and the Former St. Alban, Camilla which are not recorded in these financial statements.
- c) In accordance with the accounting policy for former parish properties managed and controlled by the Diocese, the following properties assumed by the Diocese have not been recorded as revenue or recognized in the statement of financial position:
  - Trootie and Cameron Street, Cannington
  - 10101, 10103 Keele Street, Maple
  - 1311, 1315 Kipling Ave, Etobicoke
  - 76 King Street East, Colborne
  - 2516 11th Line, Bradford
  - 188, 190 Carlton St., Toronto
  - 3223 Upper Big Chute Rd., Coldwater
  - 95 Cook Street, Barrie
  - 267 Hollywood Drive, Keswick
  - 3315 King Street, Caledon
  - · Former Christ Church, Whitfield, Mulmur

#### 8. Accounts payable and accrued liabilities

Included in accounts payable and accrued liabilities are government remittances of \$522,086 (2016 - \$37,452).

December 31, 2017

#### 9. Deferred benefit liability

#### Retirement benefits

The Diocese provides retirement health care benefits to its clergy and employees. Under the cost sharing arrangement, 75% of premiums are paid by the Diocese. The obligation recorded in the financial statements and the information provided below is the Diocese's portion and does not include the portion (25%) paid by the retirees.

Information about the health care benefits plan is as follows:

| ·   | 2017                 | 2016             |
|---|----------------------|------------------|
| Expense for the year  | \$ 64,100            | \$ 111,000       |
| Accrued benefit obligation Market value of plan assets                            | \$ 8,850,200<br>     | \$ 8,324,900<br> |
| Funded status before segregated restricted funds - plan deficit                   | \$ 8,850,200         | \$ 8,324,900     |
| Restricted funds segregated for retirement benefits                               | <b>\$ 12,550,003</b> | \$ 11,618,832    |
| Other information: Benefits paid during the year                                  | \$ 404,300           | \$ 348,700       |
| Significant actuarial assumptions are as follows:<br>Health care cost trend rates |                      |                  |
| Health  | 7.5%                 | 7.8%             |
| Dental  | 4.5%                 | 4.5%             |

A discount rate of 3.4% (2016 - 3.8%) was used to determine the deferred benefit liability as of December 31, 2017.

A full valuation of the post-retirement benefits was performed as of December 31, 2015.

#### Employee pension plan

Each year, an independent actuary determines the funding status of the General Synod Pension Plan (the "Plan") by comparing the actuarial value of invested assets to the estimated present value of all pension benefits the members have earned to date. The most recent actuarial valuation of the Plan was conducted at December 31, 2016. The results of this valuation disclosed total actuarial liabilities of \$658 million with respect to benefits accrued for service with actuarial assets at that date of \$757 million, indicating an actuarial surplus of \$99 million. Because the Plan is a multi-employer plan, any Plan surpluses or deficits are the joint responsibility of the organizations and the employees in the Plan. As a result, the Diocese does not recognize any share of the Plan surplus or deficit.

The Diocese's share of contributions made to the pension plan amounted to \$393,169 (2016 - \$391,879).

December 31, 2017

| 10. Internally restricted funds  |   |   |
|--|---|---|
| Internally restricted funds consist of the following:  |   |   |
| Restricted Funds   | 2017                                    | 2016                                    |
| Funds for retirement benefits Funds for retirement allowances Funds for other strategic purposes | \$ 12,550,003<br>4,059,379<br>1,458,587 | \$ 11,618,832<br>3,976,352<br>2,236,063 |
| Endowment Funds  | 18,067,969                              | 17,831,247                              |
| Funds for other strategic purposes   | 68,956                                  | 65,669                                  |
|  | \$ 18,136,925                           | \$ 17,896,916                           |
| 11. Restricted Funds   |   |   |
| a) FaithWorks  |   |   |
| FaithWorks activity during the year was as follows:  Revenue                                     | 2017                                    | 2016                                    |
| Donations - Parishioners - Other - Corporate campaign  | \$ 569,993<br>336,072<br>155,496        | \$ 737,902<br>369,656<br>230,730        |
|  | 1,061,561                               | 1,338,288                               |
| Investment income  | 68,928                                  | 76,578                                  |
|  | 1,130,489                               | 1,414,866                               |

December 31, 2017

#### 11. Restricted Funds (continued)

#### a) FaithWorks (continued)

|  | 2017               | 2016             |
|--|--------------------|------------------|
| FaithWorks distributions:                    |                    |                  |
| All Saints Church Community Centre           | 298,000            | 312,000          |
| Flemingdon Park Ministries                   | 195,000            | 220,035          |
| Primates World Relief and Development Fund   | 100,000            | 114,432          |
| The Dam                                      | 64,040             | 64,040           |
| The Bridge                                   | 62,900             | 62,900           |
| Anglican United Refugee Alliance             | 41,400             | 103,058          |
| Samaritan House                              | 38,900             | 43,900           |
| St. John, Peterborough Community Outreach    | 35,000             | 30,000           |
| David Busby Centre                           | 34,400             | 54,694           |
| Downsview Youth Covenant                     | 31,000             | 37,400           |
| TUNM (Toronto Urban Native Ministry)         | 30,000             | 30,000           |
| Couchiching Jubilee House                    | 26,190             | 26,190           |
| North House                                  | 25,483             | 25,483           |
| Philip Aziz Centre                           | 20,000             | 25,000           |
| LOFT Community Services                      | 10,902             | 79,142           |
| Anglican Appeal                              | 10,000             | 18,000           |
| St. John, Lakefield After-School Program     | 5,000              | 5,000            |
| Mission to Seafarers                         | 1,117              | 1,133            |
| Other designated                             | 485                | 45,520           |
| Episcopal areas                              | -                  | 34,984           |
| Matthew House                                | _                  | 10,000           |
| Street to Trail Association                  | _                  | 100              |
|  |                    |                  |
|  | 1,029,817          | 1,343,011        |
| Campaign costs                               |                    |                  |
| Staffing                                     | 92,807             | 101,415          |
| Campaign materials                           | 36,753             | 67,677           |
| Shipping and postage                         | 8,412              | 2,139            |
| Other  | 5,935              | 2,471            |
| Website and marketing                        | 4,136              | 6,405            |
| Travel and meetings                          | 50                 | 2,161            |
| Event  |                    | 29,087           |
|  | 449.002            | 244 255          |
|  | 148,093            | <u>211,355</u>   |
| Total distributions and campaign costs       | <u>1,177,910</u>   | <u>1,554,366</u> |
| Deficiency of revenue over distributions and |                    |                  |
| campaign costs                               | <u>\$ (47,421)</u> | \$ (139,500)     |

December 31, 2017

#### 11. Restricted Funds (continued)

#### b) Our Faith - Our Hope Capital Campaign

Our Faith - Our Hope Capital Campaign activity during the year was as follows:

| _   |   |    | 2017  | _  | 2016  |
|---|---|----|---|----|---|
| Revenue<br>Donations                                      | s - to Parishes<br>- to Diocese   | \$ | 357,060<br>9,173  | \$ | 1,715,440<br>12,311   |
| Less:   | Rebate to parishes  |    | (187,035)   |    | (801,053)   |
|   |   |    | 179,198   |    | 926,698   |
| Investme  | nt income   |    | 777,392   | _  | 1,241,348   |
|   |   |    | 956,590   |    | 2,168,046   |
| Giving to<br>Pioneerin<br>Enabling<br>Adaptive<br>Communi | Our Hope distributions: others g ministry parishes to become multi-staffed reuse of parish facilities cating in a wireless world ip development |    | 650,000<br>363,340<br>255,978<br>197,950<br>167,770<br>104,470  |    | 942,500<br>399,834<br>294,455<br>345,500<br>180,165<br>72,584             |
| Campaigi<br>Service for<br>Computer<br>Office<br>Shipping | nd consulting<br>n materials  | _  | 1,739,508<br>49,729<br>10,087<br>7,140<br>6,676<br>2,424<br>735 | _  | 2,235,038<br>55,950<br>5,519<br>30,825<br>9,660<br>469<br>10,052<br>2,870 |
| Total distril   | outions and campaign costs  |    | 76,791<br>1,816,299   | _  | 115,345<br>2,350,383  |
| •   | of revenue over distributions<br>paign costs  | \$ | (859,709)   | \$ | (182,337)   |

The campaign costs incurred from the inception of the Our Faith - Our Hope Fund Capital campaign in 2010 of \$6,339,882 have generated donations and pledges of \$33,377,124. Uncollected pledges as at December 31, 2017 of \$1,110,647 have not been recorded in these financial statements.

December 31, 2017

#### 12. Financial instruments

Transactions in financial instruments may result in an entity assuming or transferring to another party one or more of the financial risks described below. The required disclosures provide information that assists users of the financial statements in assessing the extent of risk related to financial instruments. It is management's opinion that the Diocese is not exposed to significant risk arising from its financial instruments.

#### Credit risk

The Diocese is subject to credit risk through receivables, loans receivable and investments in fixed income securities. The Diocese maintains a provision for potential losses of \$250,445 (2016 - \$643,337) and any such losses to date have been within management's expectations.

#### Liquidity risk

The Diocese is exposed to liquidity risk mainly in respect to distributions payable and payables. The Diocese manages its liquidity risk by forecasting cash flows from operations, investing excess funds and ensuring appropriate financing is in place.

#### Interest rate risk

The Diocese's earnings are exposed to interest rate risk that arises from fluctuations in interest rates and the degree of volatility of these rates. The Diocese does not use derivative instruments to alter its exposure to interest rate risk. The Diocese manages this risk by investing in a diversified portfolio of investments,

#### **Market risk**

The Diocese's investments are subject to market rate risk that arises from fluctuations in market prices and the degree of volatility of these prices. The Diocese manages this risk by investing in a diversified portfolio of investments,

#### 13. Expense allocation

|                       | Church<br>growth and<br>development | Corporate governance and support services | Episcopal care and leadership | The<br>Wider<br>Church | Supporting ordained and lay leaders | Church and society | Total<br>2017 | Total<br>2016 |
|-----------------------|-------------------------------------|---|-------------------------------|------------------------|-------------------------------------|--------------------|---------------|---------------|
| Direct costs          | \$ 1,630,960                        | \$ 873,920                                | \$ 299,272                    | \$ 1,620,854           | \$1,397,953                         | \$ 123,420         | \$ 5,946,379  | \$5,306,372   |
| Salaries and benefits | 1,068,213                           | 1,005,703                                 | 1,321,074                     |                        | 340,364                             | 78,413             | 3,813,767     | 3,653,684     |
|                       | \$ 2,699,173                        | \$ 1,879,623                              | \$ 1,620,346                  | \$ 1,620,854           | \$ 1,738,317                        | \$ 201,833         | \$ 9,760,146  | \$ 8,960,056  |

Personnel costs are allocated based on the estimated time spent by staff on each functional area.

December 31, 2017

#### 14. Parish support

The Diocese is able to support Parishes through the Ministry Allocation Fund. Grants from these funds are used for capital purposes, ministry enhancements and to support new forms of ministry. During the year, the following grants were distributed:

|                                 | 2017                | <br>2016        |
|---------------------------------|---------------------|-----------------|
| Ministry Grants                 |                     |                 |
| All Saints, Sherbourne          | \$ -                | \$<br>88,067    |
| Cathedral Church of St. James   | 41,200              | 85,000          |
| Christ Church, Bolton           | -                   | 52,080          |
| Christ Memorial Church, Oshawa  | 14,500              | -               |
| Church of the Transfiguration   | 49,775              | 58,500          |
| Grace Church in Scarborough     | 38,250              | 73,750          |
| Mandarin Ministry               | 773                 | -               |
| St. Aidan, Toronto              | 69,417              | 53,583          |
| St. Andrew, Alliston            | -                   | 48,100          |
| St. Bartholomew                 | 50,000              | 20,000          |
| St. Clement, Eglinton           | 87,253              | 62,504          |
| St. Chad                        | 86,547              | 93,327          |
| St. George-the-Martyr, Parkdale | -                   | 55,000          |
| St. George-on-Yonge             | 42,000              | 50,700          |
| St. John, Bowmanville           | 48,054              | -               |
| St. John, Peterborough          | -                   | 26,520          |
| St. John, York Mills            | 70,517              | 59,683          |
| St. Margaret, New Toronto       | •                   | 99,600          |
| St. Mary Magdalene              | 20,750              | 28,500          |
| St. Paul, Bloor Street          | · -                 | 6,000           |
| St. Paul, L'Amoureaux           | 29,484              | · -             |
| St. Peter, Cobourg              | 23,250              | 33,000          |
| St. Philip-on-the-Hill          | 50,900              | 115,600         |
| St. Stephen-in-the-Fields       | 29,000              | 43,000          |
| St. Stephen, Maple              | 134,586             | 55,173          |
| , ,                             | ,                   | ,               |
| Real Estate Grants              |                     |                 |
| All Saints, Sherbourne          | 150,000             | -               |
| St. Philip, Etobicoke           | -                   | 1,100,000       |
| St. Stephen, Maple              | 262,149             | 110,000         |
|                                 |                     |                 |
| Other Grants                    |                     |                 |
| Refugee Sponsorship Grants      | 85,400              | 239,373         |
| Reach Grants                    | 28,900              | 39,900          |
| Stretch Grants                  | 10,000              | <br>30,000      |
|                                 |                     |                 |
|                                 | <u>\$ 1,422,705</u> | \$<br>2,726,960 |

December 31, 2017

#### 15. Retirement benefits remeasurements and other items

Retirement benefits remeasurements and other items for the period include actuarial gains and losses, past service costs and gains and losses arising from any settlements and curtailments of benefits. These amounts are recorded directly in the statement of changes in fund balances rather than the statement of revenue and expenses.

#### 16. Interfund transfers

During the year, there were transfers made between the funds of the Diocese as follows:

- \$788,417 from the Restricted Funds to the Unrestricted Funds primarily to support expenditures in operations;
- \$181,023 from the Endowment Funds to the Unrestricted Funds primarily relating to endowments where income is to be used to support expenditures in operations; and
- \$180,628 from the Unrestricted Funds to the Capital Assets Fund primarily relating to cash outlays for capital asset acquisitions.

#### 17. Commitments

The Diocese is committed under various agreements for vehicles and office rentals for future minimum annual payments over the next 5 years as follows:

| 2018 | \$<br>179,305 |
|------|---------------|
| 2019 | 87,770        |
| 2020 | 63,796        |
| 2021 | 39,778        |
| 2022 | 33,850        |

#### 18. Bank indebtedness

At December 31, 2017, the Diocese had an unsecured operating line of credit of \$2,000,000 (2016 - \$2,000,000), however, it has not been drawn upon (2016 - \$Nil). Interest on funds drawn on the line is calculated at the prime rate of interest as determined by the Diocese's bank.

#### 19. Comparative amounts

Certain comparative amounts have been reclassified from those previously presented to conform to the presentation of the 2017 financial statements.

During the year, the Diocese changed its presentation of current receivables - loans in the statement of financial position to present the portion of the loans to be received within 12 months of the fiscal year end.

This results in the following changes:

Decrease in long term loan receivable – Parishes Increase in current receivable - loans:

This change had no other impact on the financial statements.

\$970,479

\$970,479

### The Incorporated Synod of the Diocese of Toronto Schedule 1 - Details of the Consolidated Trust Fund

As at and year ended December 31

#### **Investments**

Investments are carried at fair value which results in capital gains or losses being allocated to unit holders.

|                     | 2017           | %   | 2016           | %   |
|---------------------|----------------|-----|----------------|-----|
| Short-term deposits | \$ 3,818,331   | 2   | \$ 4,052,588   | 3   |
| Bonds               | 39,598,514     | 26  | 40,277,145     | 28  |
| Stocks              | 106,364,310    | 69  | 94,106,975     | 67  |
| Infrastructure      | 4,029,622      | 3   | 2,983,086      | 2   |
|                     | \$ 153,810,777 | 100 | \$ 141,419,794 | 100 |

#### **Changes in Net Assets**

Changes in the net assets of the Fund are as follows:

|   |           | 2017  |          | 2016  |
|---|-----------|---|----------|---|
| Net assets, beginning of year Add: Contributions     Capital appreciation     Interest and dividends Less: Withdrawals     Distributions     Expenses                               | \$        | 140,232,868<br>6,517,346<br>9,696,782<br>3,511,519<br>(2,954,584)<br>(5,702,116)<br>(696,695) | \$       | 127,769,902<br>9,563,938<br>9,323,690<br>3,848,700<br>(4,386,348)<br>(5,270,826)<br>(616,188) |
| Net assets, end of year   | \$        | 150,605,120   | \$       | 140,232,868   |
| Number of units outstanding, end of year<br>Number of units owned by the Diocese<br>Number of units owned by parishes<br>Net assets, end of year, per unit<br>Distribution per unit | <b>\$</b> | 629,354<br>312,719<br>316,635<br>239.30<br>9.20   | \$<br>\$ | 614,015<br>310,440<br>303,575<br>228.39<br>8.78   |
| Net earnings<br>Average number of units outstanding<br>Net gain per unit  | \$<br>\$  | 12,511,605<br>621,684<br>20.13  | \$<br>\$ | 12,556,201<br>602,198<br>20.85  |

The Consolidated Trust Fund is a unitized fund which is valued quarterly. Deposits and withdrawals are valued at the unit value as at the end of the quarter in which they occur.

The aggregate income and capital distribution for the year was at the rate of \$9.20 (2016 - \$8.78) per unit, based upon a 4.25% distribution rate on investments on June 30, 2016 based on a three year rolling average, calculated semi-annually. The Investment Committee of the Diocese reviews this rate annually, to ensure that it is reasonable relative to the total return of the Fund and the annual rate of inflation.

The dividend is allocated to unitholders quarterly, pro-rata to the number of units held at the beginning of the quarter.