



Agenda

- Welcome/Opening Prayer
- History
- Options for Consideration
- Financial Implications/Cost Savings
- Small Group Discussion
- Reflection
- Closing Prayer





Options to Consider

1. Status Quo

- 4 Episcopal Areas
- 4 Area Bishops
- 1 Diocesan Bishop

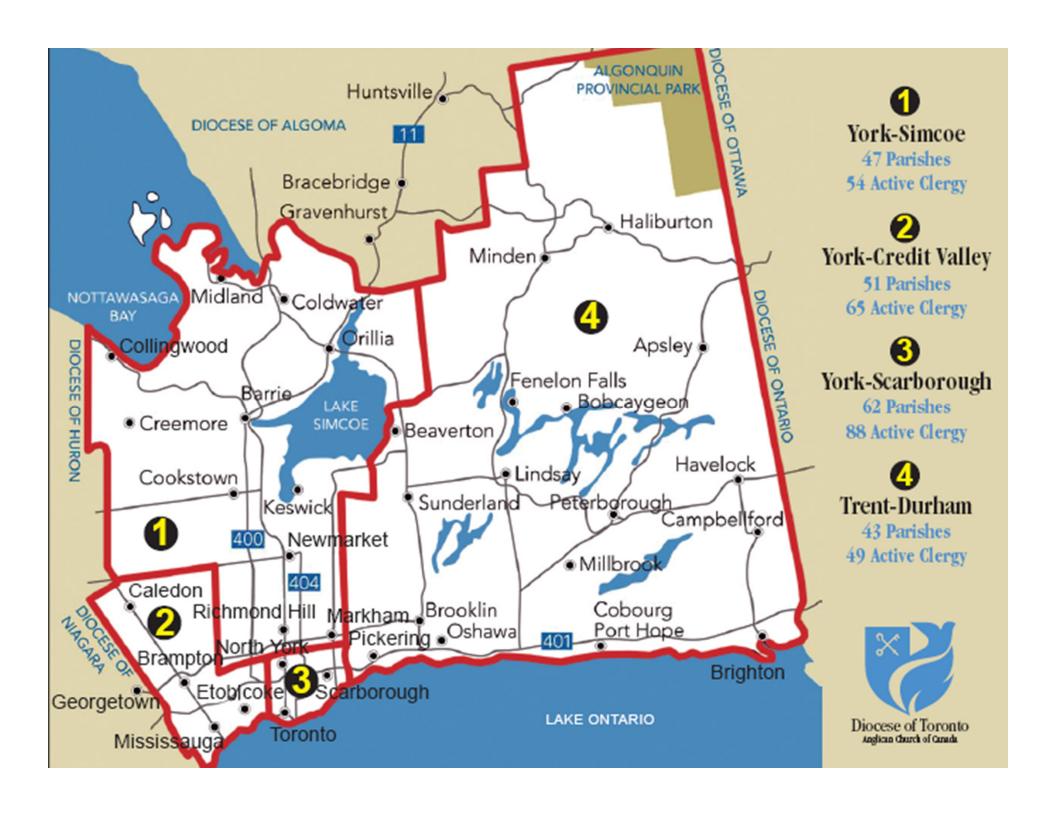
2. Change

- 3 Episcopal Areas
- 3 Area Bishops
- 1 Diocesan Bishop
- Additional Archdeacons



Archbishop's **Decision** Consultations Review - Town Halls - Council, and **Options** - Other Stakeholders

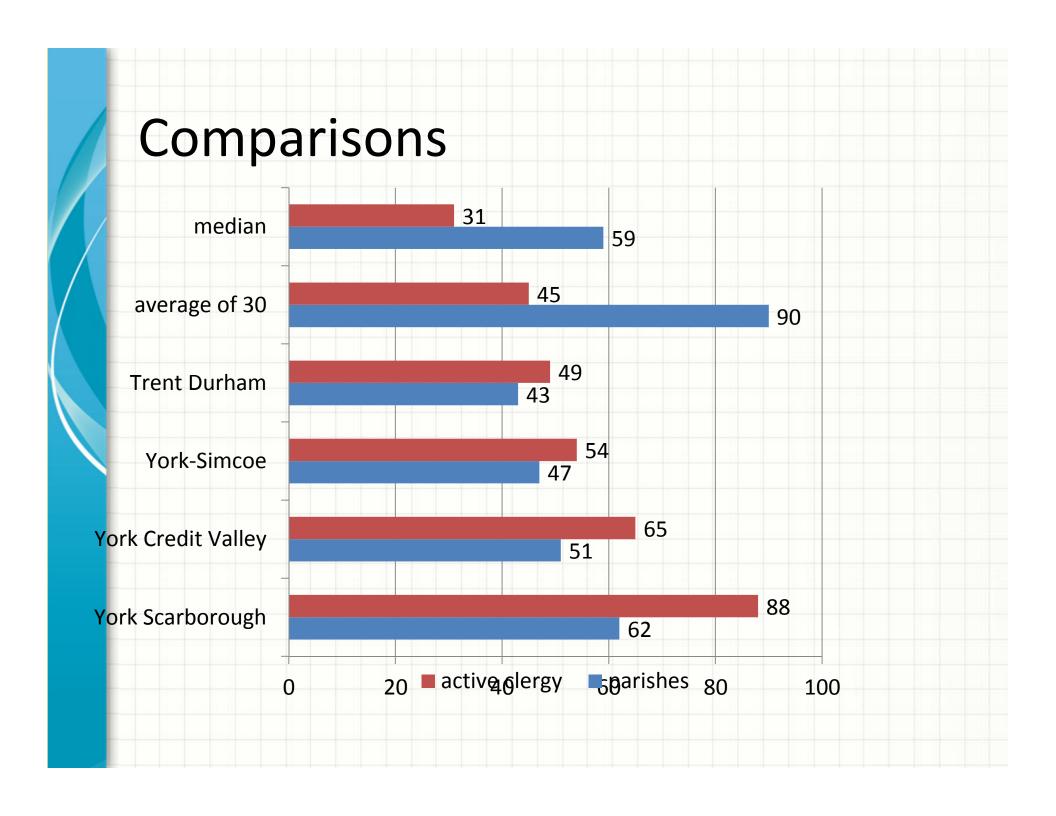




History

- A Brief History
- Episcopal Areas
- College of Bishops
- Role of Area Council
- From Five to Four Episcopal Areas





Toronto is 50% larger than the next largest diocese (Huron – London)

If the Episcopal Area were a diocese on its own now:

- York Scarborough 5th largest diocese in Canada
- Trent Durham in the top 1/3

If Metro Toronto reconfigured as an Area, it would be 2nd largest in Canada.

Demographics

- Average Sunday declined from 2000-2011
- Average adjusted dollar offertory increased
- Number of full time clergy decreased 14%
- 122 clergy will retire in the next 10 years
- Diocesan budget has decreased in real dollars 16% since 1998
- 17% of parishes increased in Sunday attendance
- 100+ parishes engaged in NCD
- Missional Transformation project

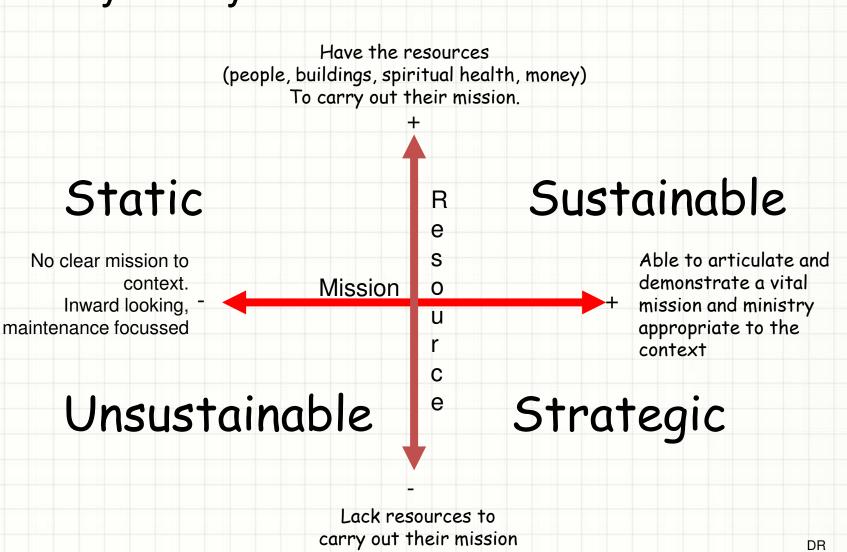
What We're Doing In Toronto

- Church planting
 - Green-space new churches
 - Re-booting dying congregations
 - Fresh Expressions
- Community development
 - Front-line support for poor, under housed, marginalised
 - Advocacy
- Revitalising spiritual health of our parishes
 - Mission Possible/Mission Shaped Parishes/ Re-imaging Church
 - Back to Church Sunday (B2C)
 - Natural Church Development (NCD)
- Missional Transformation
- Governance and policy shifts
 - Canons, strategic policy, funding, staffing

Growth

- Full time planter to Mandarin Population
- New Church Plant underway in Ajax
- Internal church plant to "Urban Trend-setters" downtown
- Intentional missional renewal/reboots at two historic downtown parishes
- Reclustering/hub parishes in Trent-
- Fresh Expressions/Reach Grants spawning
- Missional Transformation Process (14 parishes, to 25 by 2013)

Sustainable & Strategic Ministry Policy



Role of the Bishop

- Apostolic proclamation
 - Teaching, preaching, interpreting the Christian faith
- Pastoral care
 - Parishes, clergy, lay leadership
 - Sacramental life
- Oversight
 - unity, discipline, missional strategy
- Governance
 - Whole diocese, episcopal area, national/international
- Linkage/representation

Additional Area Bishop responsibilities

- Appointment of clergy; parish selection ctte
- Oversight, pastoral care, supervision of clergy
- Confirmation
- Licensing lay ministry
- Leadership of worship, preaching
- Meeting with senior parish lay leaders
- Conflict resolution
- Area regional deans, clericus, area councils
- Regional ecumenical, interfaith, political networks
- Strategic and missional direction
- Diocesan leadership team

Area Bishop or Archdeacon

Area bishop

- Elected and consecrated to the order of Bishop
- Leadership, governance, proclamation by right
- Represents the diocese in wider councils of the Church
- No regular parish responsibilities

Territorial Archdeacon

- Priest appointed by the bishop
- Delegated to assist in the management of an area
- Participates in the governance of the diocese
- Part-time or occasional
- Has a parish assignment

comparisons

- Diocese of Niagara (About 92 parishes, 100 clergy) (a bit bigger than York-Scarborough)
 - 1 bishop (previously assisted by a suffragan and an assistant bishop), 6 territorial archdeacons
 - 6 Archdeacons have full-time responsibility for a large parish
 - Archdeacons are members of Diocesan Council
 - Clergy may meet directly with the bishop
 - Churchwardens must meet with the archdeacon before contacting the bishop
 - Confirmations in areas
 - Most visitations are mid-week, most parish Sunday visitations limited triennially
- Diocese of Huron (173 active clergy)
 - Diocesan and 1 Area Bishop (formerly 2); 8 territorial archdeacons
- Diocese of Nova Scotia and PEI (124 active clergy)
 - Diocesan and 1 Suffragan Bishop; 10 territorial archdeacons



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Why

Fewer parishes raises the question –
should there also be fewer Bishops?

Timing – period of stability

Similar reviews at other levels



An Area Bishop's Office

Average Cost:

| Description | Amount |
|---------------------------------------|-----------|
| Personnel Cost (Bishop/Admin Asst) | \$203,670 |
| Office Travel | 5,550 |
| Car Lease | 8,983 |
| Hospitality | 2,625 |
| Office Rent | 12,381 |
| Telephone | 4,500 |
| Office Supplies | 3,375 |
| Car Insurance | 1,657 |
| Miscellaneous | 1,000 |
| TOTAL | \$243,741 |

Remuneration re archdeacon (per person)

Honorarium

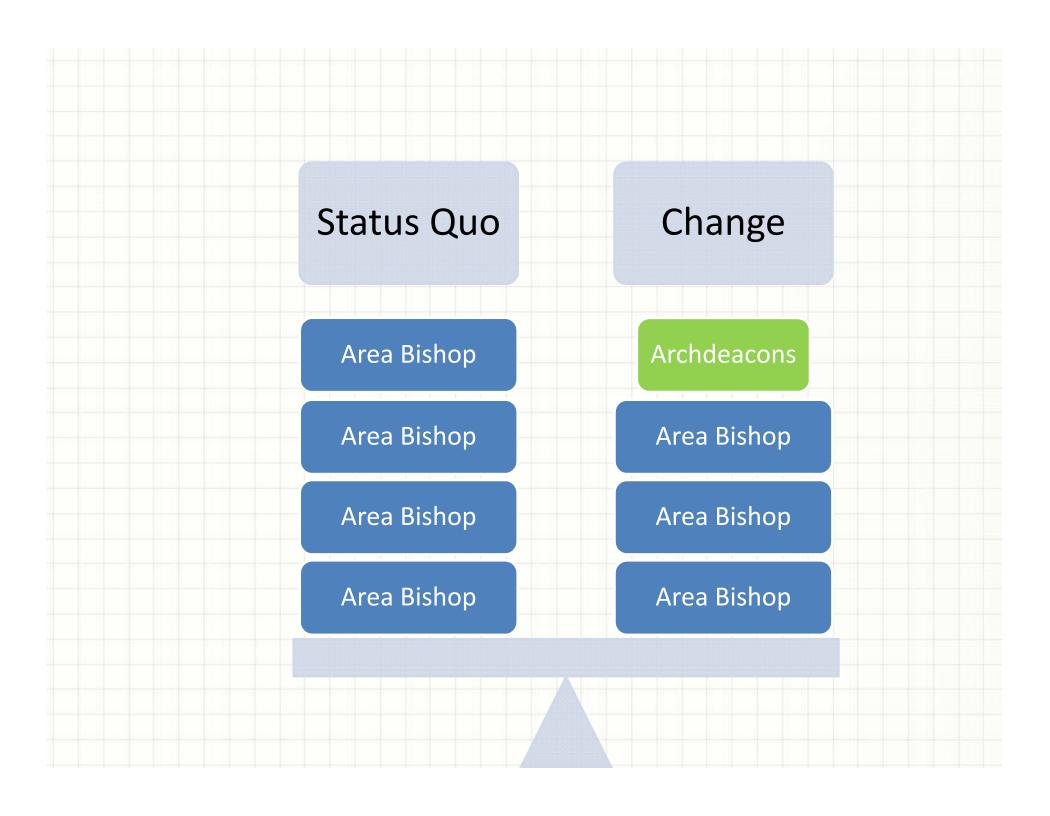
- \$6,500 \$10,000
 - Based on about 3 days per month
 - Plus assistance to parish for time away

Part-time basis

- \$35,000 \$43,000
 - Based on ½ time

Financial Implications

- A reduction of one Bishop's Office would still incur the following potential additional costs:
 - Archdeacons
 - Honorarium or part-time
 - Additional Travel
 - Administrative Assistant
 - Currently area admin. assist'ts are <f.t.
 - 2 Area offices currently in Diocesan Centre







Present Situation

- Under the current structure, what is your understanding of the role of the Area Bishop?
- What would you miss if your Area Bishop was less available to you? What might be the benefit of a reconfiguration?

Financial & Resource Effectiveness

 What do you think about the financial and resource effectiveness of the proposal?

Strategic Leadership

 How important is it for an Area Bishop to be available to/for strategic leadership elsewhere in the Diocese or in the wider Church? How does this affect the missional capacity of the Church?

Area Leadership

 If the areas were to be reconfigured what do you think are the positive and negative effects on the balance of local, regional and diocesan planning, decision-making and resourcing for mission?



What other information would be helpful for you to have?

